

The Fine Line Between Regulatory Independence And Protection Of Investor Rights

VIEW OF PARETO EFFICIENCY

PRESENTED TO
Energy Community

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Agenda

Stability vs Adaptability

Pareto Efficiency

- Concept
- Application to Policy Decisions

Conclusions

Stability vs Adaptability

Can be attractive for state to give long-term commitments:

- Energy infrastructure often long lived
- Capital intensive/Large up-front investments
- **Benefit: Stability for investors**
 - Lower risk = lower return = lower end-user prices

Regulatory intervention should be:

- Independent
- In the best interest of system
- **Benefit: Adaptability to changing conditions**

Q: Can competing interests be reconciled?

Pareto Efficiency

Pareto was an engineer and economist who studied efficient resource allocation

Efficiency means gain to “winners” exceed losses to “losers”

- Any efficient change must have scope to compensate
 - “Winners” compensate “losers”

“Pareto Improvement” is a change in which:

- At least one party is better off
- No party is worse off

Pareto Efficiency

Example: Efficient Breach

A signed contract for delivery of widgets to **B**

- Contract worth 100 to **A**, 20 to **B**

C urgently requires widgets

- willing to pay 130 to **A**;
- **A** cannot satisfy both parties.

What should **A** do?

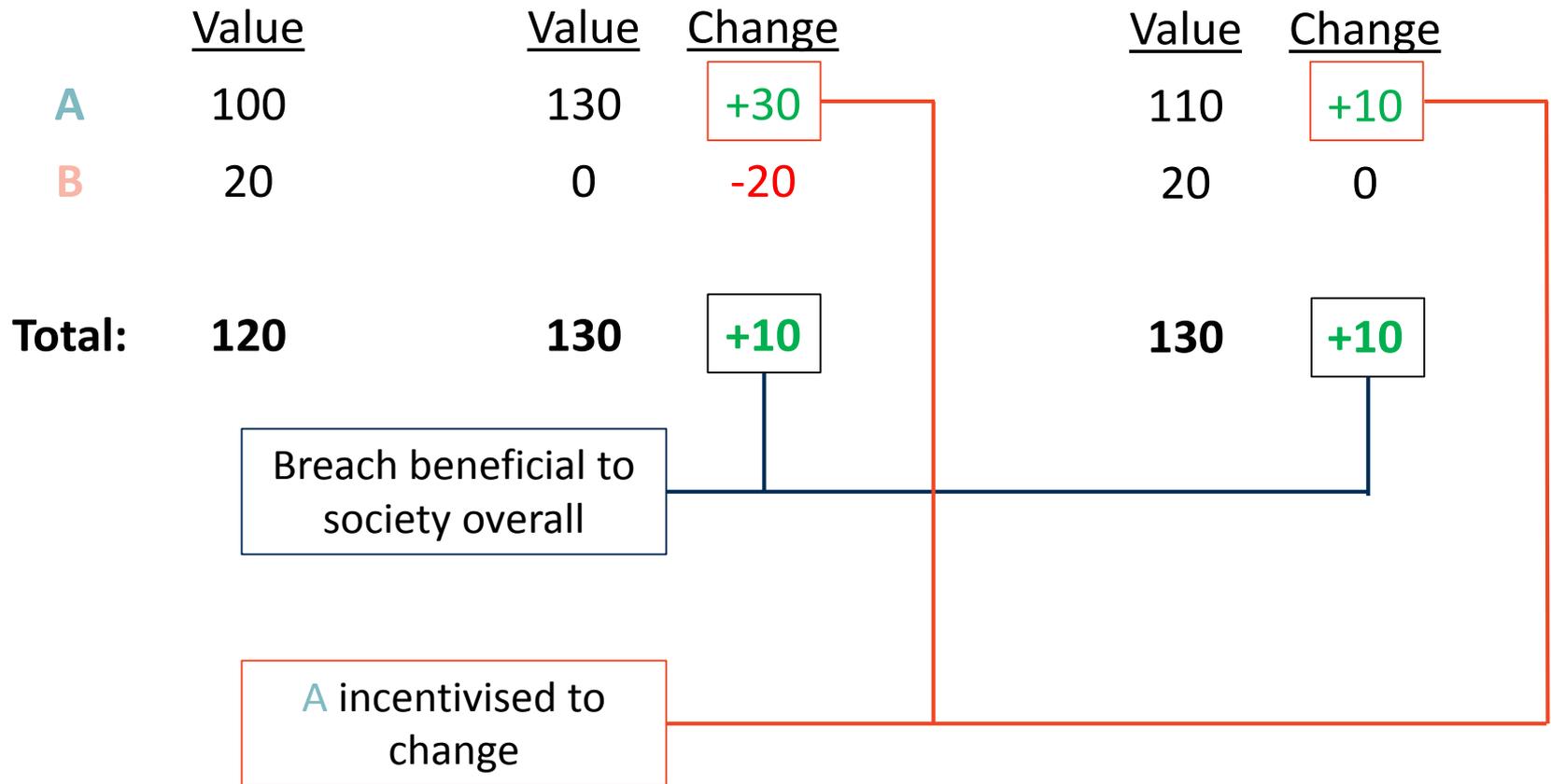
Pareto Efficiency

Example: Efficient Breach

#1: Original Contract

#2: A Breaks Contract

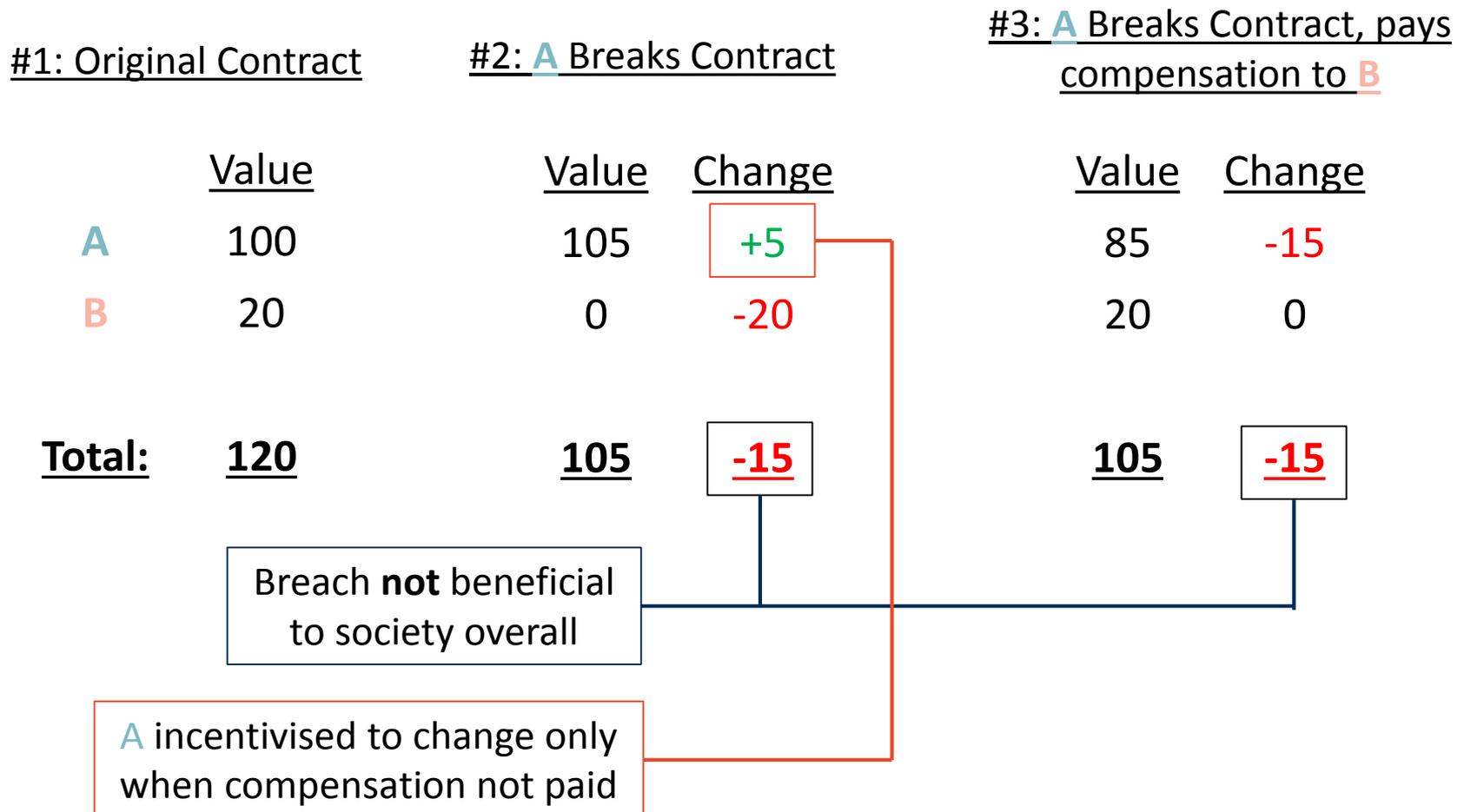
#3: A Breaks Contract, pays compensation to B



Pareto Efficiency

Example: Inefficient Breach

What if C can only offer 105 to A?



Pareto Efficiency in Policy

Same principles apply to Regulatory intervention

- Regulators will find it attractive to “breach contract” if it represents gain to system as a whole

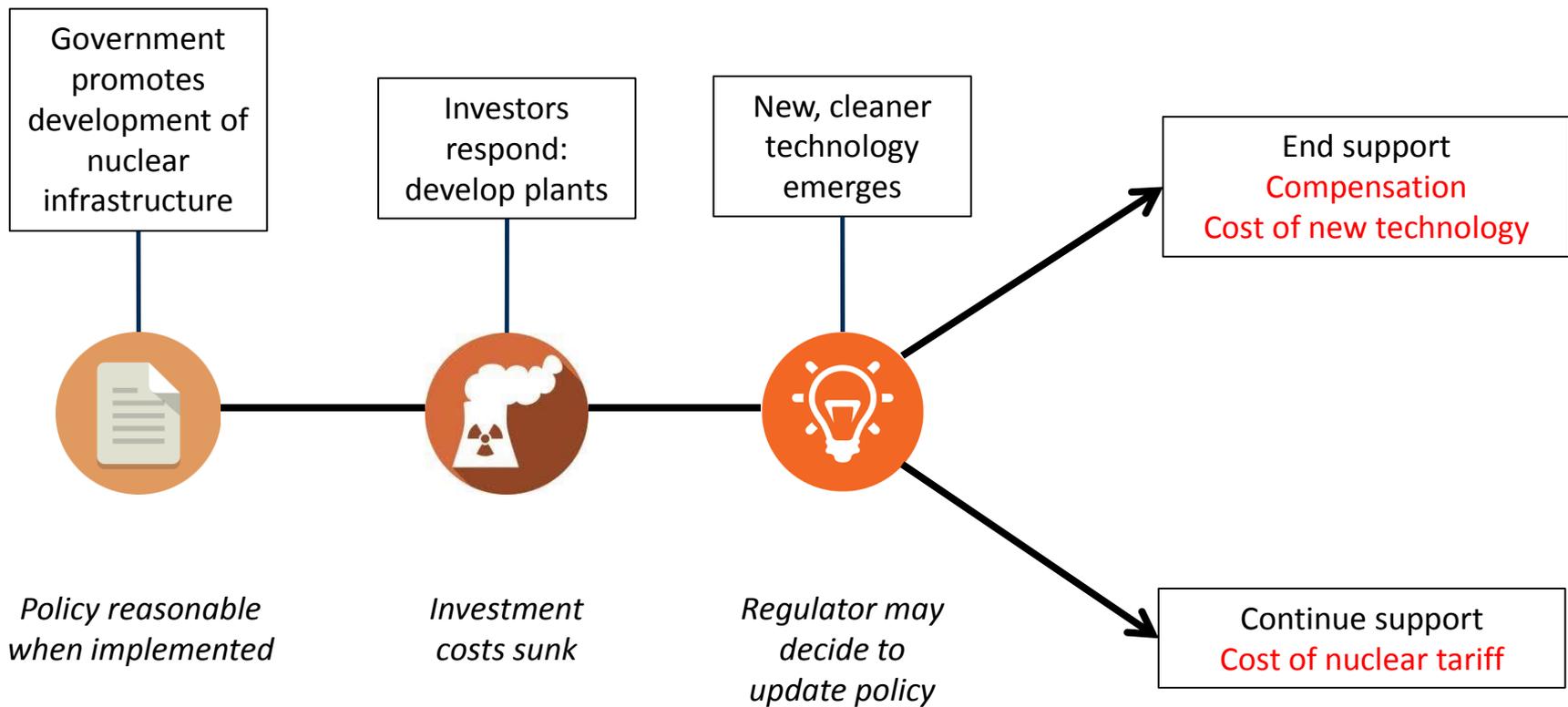
Payment of compensation does not make any efficient policy change unattractive

- If change represents net gain, benefits must be sufficient to compensate losers

Compensation only disincentivises inefficient policy choices

Pareto Efficiency in Policy

Example: Nuclear Power



Pareto Efficiency in Policy

Example: Nuclear Power

Economic view: Switch in technology efficient when present value (PV) of cost of new technology is less than PV of future operating costs of nuclear

$$PV \text{ Cost}_{\text{New Tech}} < PV \text{ Opex}_{\text{Nuclear}}$$

Regulatory view to switch when:

$$\text{Cost of Ending Support} < \text{Cost of Continuing Support}$$

$$\text{Compensation} + PV \text{ Cost}_{\text{New Tech}} < PV \text{ Tariff}_{\text{Nuclear}}$$

$$PV \text{ Cash Flows}_{\text{Nuclear}} + PV \text{ Cost}_{\text{New Tech}} < PV \text{ Tariff}_{\text{Nuclear}}$$

$$(\cancel{PV \text{ Tariff}_{\text{Nuclear}}} - PV \text{ Opex}_{\text{Nuclear}}) + PV \text{ Cost}_{\text{New Tech}} < \cancel{PV \text{ Tariff}_{\text{Nuclear}}}$$

$$PV \text{ Cost}_{\text{New Tech}} < PV \text{ Opex}_{\text{Nuclear}}$$

Compensation aligns incentives

Pareto Efficiency in Policy Arbitration

Arbitration seeks to understand what commitments were made

- What was risk allocation at outset, e.g.:
 - Which party bears technology risk
 - Which party bears interest rate risk
- Often: were such commitments reasonable

Not necessary to measure efficiency of breach for damages *quantification*

- State bears gain/loss of policy change

Sovereign rights infringed only on mistaken finding of fact about nature of initial commitment

Conclusions

State sovereignty includes ability to make commitments

- Ignoring prior commitments actually undermines sovereignty

Requirement for compensation does not necessarily mean Regulator acted inappropriately or in bad faith

- Not a fine (tort), but recognition of earlier commitment

As long as compensation is *not* punitive, it will not make any future efficient policy choice unattractive

- Only inefficient choices unattractive

Q: Can competing interests be reconciled?

- A: Yes: and compensation (in some form) is key

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