

Energy Community: functional unbundling toolbox

Milka Mumović, electricity and statistics expert

Unbundling





Where the DSO is part of a vertically integrated undertaking (VIU), the basic elements of the unbundling regime are the following

- (a) legal unbundling of the DSO from other activities of the vertically integrated undertaking not related to distribution;
- (b) functional unbundling of the DSO in order to ensure its independence from other activities of the vertically integrated undertaking;
- (c) accounting unbundling: requirement to keep separate accounts for DSO activities;
- (d) possibility of exemptions from the requirement for legal and functional unbundling for certain DSOs.

(Art 26 ED)

Unbundling status





	Legal	Compliance	Compliance	Compliance		NRA
Transposition	Unbundling	program	officer	Report	Rebranding	approval
Albania	yes	yes	yes	yes	yes	yes
Bosnia and Herzegovina	no	no	no	no	no	no
FYR of Macedonia	yes	yes	yes	yes	yes	yes
Georgia	no	no	no	no	no	no
Kosovo*	yes	yes	yes	yes	yes	ye s
Moldova	yes	yes	yes	yes	ye s	ye s
Montenego	yes	yes	yes	yes	ye s	ye s
Serbia	yes	yes	yes	yes	yes	ye s
Ukraine	yes	yes	yes	yes	yes	yes

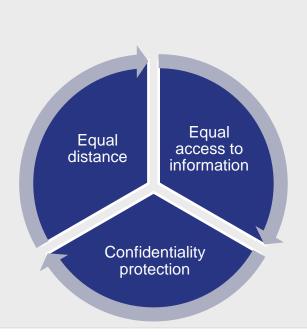
		Functional Unbundling				
implementatation	Legal Unbundling	·	Compliance officer	Compliance Report	Rebranding	NRA approved
Albania	yes	no	no	no	no	no
Bosnia and Herzegovina	no	no	no	no	no	no
FYR of Macedonia	yes	yes	yes	due	no	yes
Georgia	no	no	no	no	no	no
Kosovo*	yes	yes	yes	yes	yes	yes
Moldova	yes	yes	yes	due	no	yes
Montenego	yes	yes	yes	yes	yes	yes
Serbia	yes	yes	yes	yes	yes	yes
Ukraine	no	no	no	no	no	no

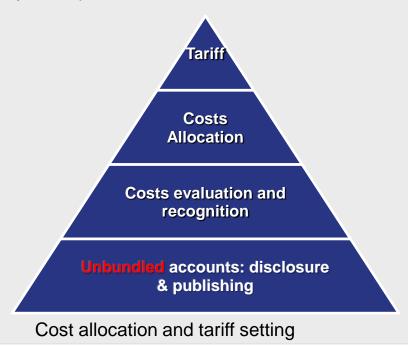


Unbundling – the purpose

DSO: a neutral market facilitator

Non discrimination of market participants: prevent market distortion through cross—subsidization and discrimination of other supply companies)





Functional unbundling



A DSO must have the necessary human, technical, financial and physical resources to act independently from the vertically integrated undertaking (VIU) in terms of its organisation and decision-making power.

Functional unbundling must include:

- ✓ Management separation
- ✓ Independence and effective decision making right of a DSO
- ✓ Separate identity in communication and branding
- ✓ Preservation of confidentiality of commercially sensitive information (nondisclosure in discriminatory manner)

(Interpretative note on Unbundling regime)

Compliance programme





The compliance programme is a formal framework for ensuring that the entire network activities, individual employees and the management of the DSO comply with the principle of non-discrimination.

It shall explicitly define policies and procedures to be observed by management and staff. Such policies may consist, inter alia, of the following elements:

- active, regular and visible support of the management for the programme;
- written commitment of staff to the programme by signing up to the compliance programme;
- ☐ indication to disciplinary action which will be taken against staff violating the compliance rules;
- training on compliance on a regular basis and notably as part of the induction programme for new staff.

Accounting unbundling





- No exception
- Minimum: balance sheet and income statement
- Accounting policies compliant with disclosure requirements
- Mandatory audit of unbundled accounts
- Segment reporting and related party disclosures

Ensure that transactions with related undertakings and internally procured or provided goods and services are recognized at fair value.

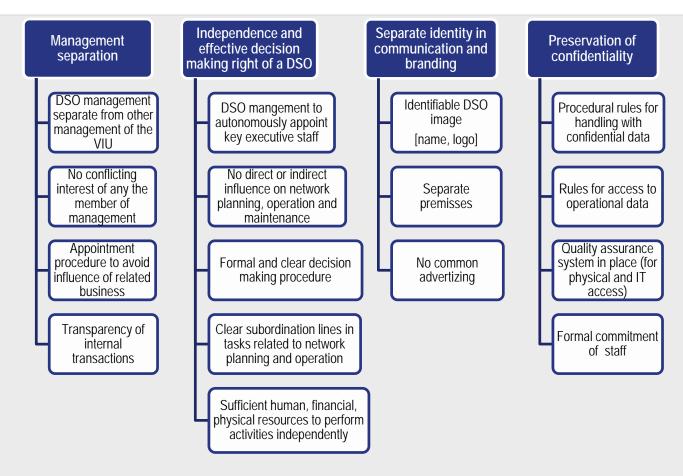
Compliance officer



Ensure independence: ToR, designation procedure, dismissal Nomination / dismissal to be approved by NRA Access to necessary information in DSO and related companies Permanent and continuous monitoring of the compliance program Reporting on the compliance program implementation / Measures Publication of Report

Functional Unbundling Toolbox





Checklist for functional unbundling

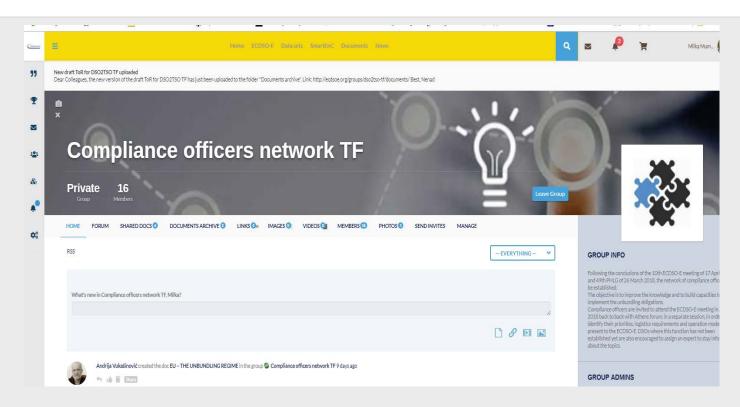




- Separate company (energy law, act of establishment, registration, activities, license)
- Corporate status (corporate laws, energy legislation, statute)
- Roles, powers and responsibilities (corporate laws, statute, organisation chart, code of conduct, job descriptions, internal rules)
- Independence of management (energy laws, act on establishment, statutes, procedure of appointment, affidavit, work contracts)
- Independent decision making on network operation (statute, work procedures, code of conduct, internal and procedural rules
- Additional measures sector laws, compliance program, monitoring report, compliance report.
- Accounting unbundling (sector law, accounting rules, procurement rules, internal rules on financial management and control, accounting policies,

ECDSO-E: Compliance officers network





Following the conclusions of the 10th ECDSO-E meeting of 17 April 2018 and 49th PHLG of 26 March 2018, the network of compliance officers has been established.

The objective is to improve the knowledge and to build capacities to implement the unbundling obligations.



