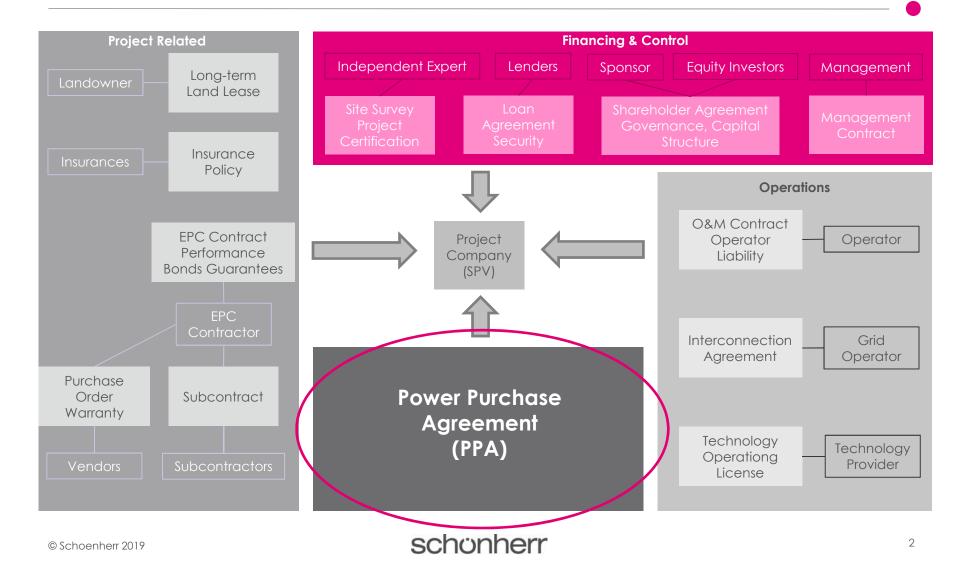
#### Which contractual framework for renewables?

Focus: Corporate PPAs

Bernd Rajal 20 September 2019

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### Overview



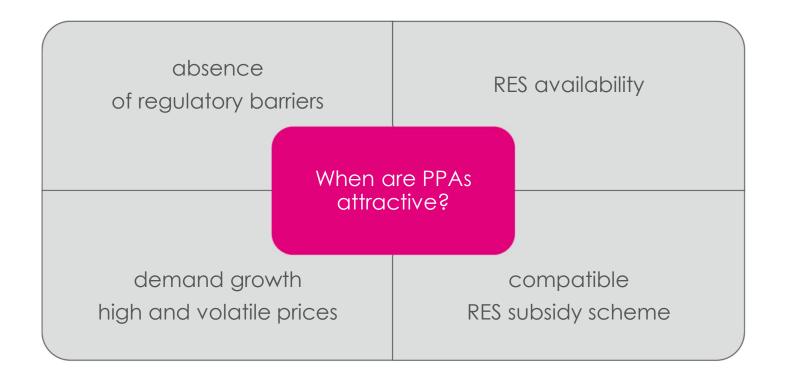
### Power Purchase Agreements (PPAs)

### (RES) REGULATORY FRAMEWORK GC FiT CfD Regime Wholesale Utility Corporate PPA **PPA** PPA

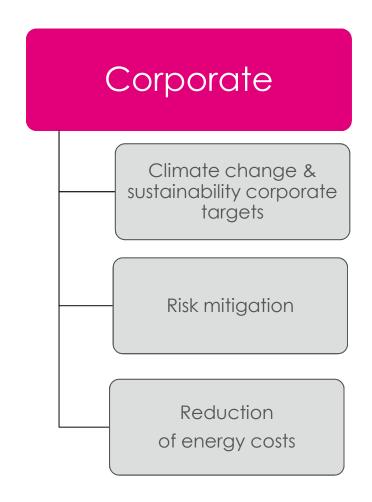
### Corporate PPAs – Developments

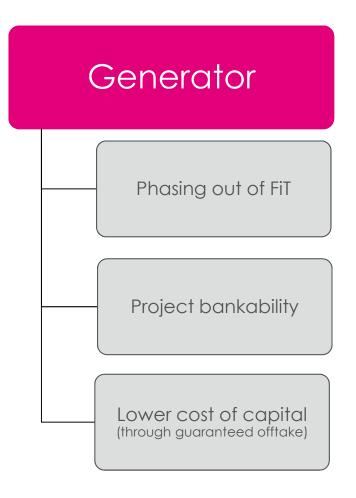
- Increase of Corporate PPAs in Europe
- Top Five Countries: Norway, Sweden, the Netherlands, the UK and Spain
- Upcoming: Germany, Denmark, France, Poland and other European countries
- Clean Energy Package promotes PPAs

### Corporate PPAs – Market Environment



### Corporate PPAs – Major Drivers

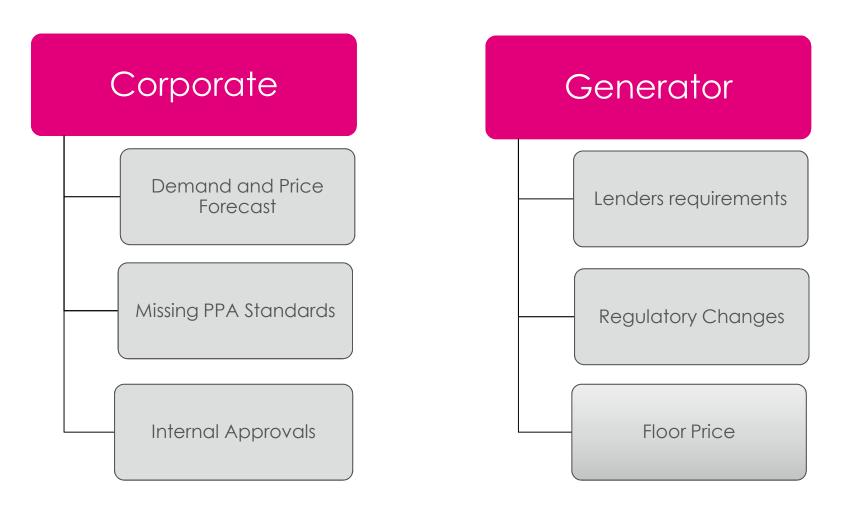




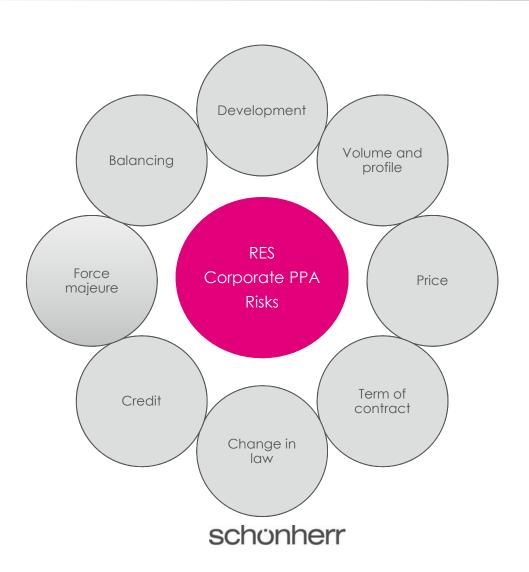
### Corporate PPAs – Structures

#### • RES plant located on-site or near-site • Behind the meter On-site • Private wire / direct line • No need for network use •RES plant connected to the Grid Off-site •Independent from site restrictions Physical flow •Third parties involved Sleeved •Back-to-Back PPA with utility • Financially settled • Parties agree on a strike price Virtual No physical flow No network charges

## Corporate PPAs – TOP 3 Challenges



## Contractual Risk Management



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### Corporate PPAs – Summary

- New opportunity for additional RES capacities / alternative to FiT
- Well balanced corporate PPAs create "bankability" of new projects
- Challenge: market conditions/volatility/uncertainty
- Regulatory barriers to be broken down, otherwise it will not work!
- Contractual risk management is a key challenge

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Thank you!

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